

DigiCanTrain

Digital Skills Training for Health Care Professionals in Oncology

Project Number: 101101253

WP 1: Project management and coordination

Deliverable 1.1: Project Management Model



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Executive Summary

This deliverable describes the project management practices implemented in the DigiCanTrain project. Chapter one sets the ground by describing the methodology, on which the project management practices are based. In chapter two, the main requirements of the granting authority are described as well as information provided for where to seek help and gain more information. Chapter three describes the basic facts about the project and chapter four opens up how DigiCanTrain project team deals with administrative project management practices. Chapter five focuses on describing the project document management system as well as different working platforms and chapter six closes the discussion with financial management issues.

In Annexes you will find:

- template for internal reporting of costs



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1. Project management methodology

Turku University of Applied Sciences (Turku UAS) has adopted the PM² methodology for standardized project management practices. PM² is a Project Management Methodology developed by the European Commission. Its purpose is to enable Project Managers (PMs) to deliver solutions and benefits to their organisations by effectively managing the entire lifecycle of their project. PM² has been created with the needs of European Union Institutions and projects in mind. PM² is a light and easy-to-implement methodology that project teams can tailor to their specific needs. PM² incorporates elements from a wide range of globally accepted project management best practices, captured in standards and methodologies. Its development has also been influenced by operational experience on various projects both within European Union Institutions and external bodies.

For the purpose of successful implementation of the DigiCanTrain project, we will utilize the main elements of the PM² methodology:

- Establish a project governance structure,
- Describe the project lifecycle and management process,
- Manage Quality Assurance processes based on methodology
- Utilize the artifact templates, where reasonable

2. Main requirements for the project implementation

The DigiCanTrain project is co-financed by the European Commission, European Health and Digital Executive Agency (HADEA), and is bound by rules set out in the Grant Agreement Nr. 101101253

The grant agreement is available to all partners though the Funding and Tender portal, as well as in the projects TEAMS environment.



In practice, the project reporting and control as well as communication to the granting authority is carried out through Grant Management Service (GMS).

The GMS follows deliverables, milestones, critical risks, dissemination activities, communication activities as well as events and trainings. For each of these areas the Project Management Team will also utilize the PM² tools for daily documentation and management needs.

The lead partner is in regular contact with the assigned Project Contact (PC) from HADEA throughout the implementation of the project, including when eventual adjustments in the project would need to be confirmed. Project partners are not in direct contact with PC but informs issues to the lead partner.

Lead partner has a Project Management Team with content Lead PhD Virpi Sulosaari, project manager Anita Narbro, communications manager Jassi Aho and Financial controller Minna Lehto.

3. Project basic facts

DigiCanTrain project is an international 36-month long project that started the implementation phase on 1.3.2023. The project estimated total costs are 1 985 992,76€ and the requested EU contribution of that is 1 588 792,18€.

The project lead partner is Turku University of Applied Sciences and in addition, it has 13 partners (See table 1).

Table 1 Project Partners

Nr. Short name Partner Name	Country
-----------------------------	---------

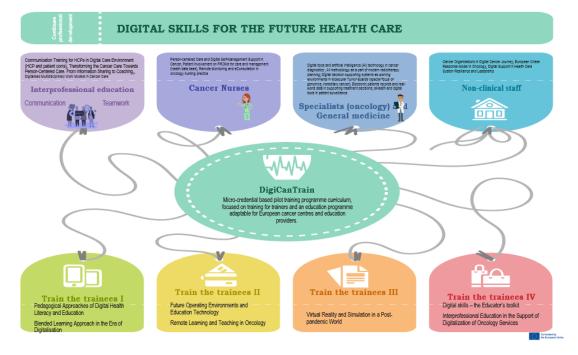


1	Turku UAS	Turku University of Applied Sciences	Finland
2	UTU	University of Turku	Finland
3	THL	Finnish institute for health and welfare	Finland
4	Varha	Wellbeing Services county of Southwest Finland	Finland
5	CSF	Cancer Society of Finland	Finland
6	NUI Galway	National University of Ireland Galway	Ireland
7	HSE	Health Service Executive	Ireland
8	ICO	Catalan Institute of Oncology	Spain
9	UOC	Open University of Catalonia- Barcelona	Spain
10	ТТК	Ministry of Education and Research, Estonia	Estonia
11	IOCN	The Oncology Institute "Prof. Dr. Ion Chiricuță" Cluj-Napoca	Romania
12	EONS	European Oncology Nursing Society	Belgium
13	NKUA	National and Kapodistrian University of Athens	Greece
14	E.C.O.	European Cancer Organization	Belgium

The DigiCanTrain aims on up-skilling and re-skilling the health care workforce, including clinical and non-clinical HCPs, in the cancer care setting which then in return support the development of effective and person-centred health care and digital health care services, use of contemporary eHealth technology by the health care professionals (HCP) and improvement of resilience of health care systems as depicted in the Picture 1.



Picture 1 Structure of the DigiCanTrain project

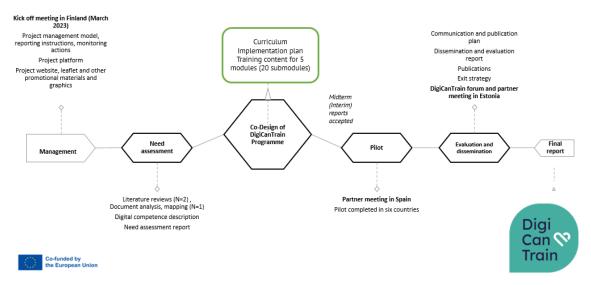


The project started with a Kick-off meeting where all the project aims and objectives was communicated to the partners and common implementation and management strategy defined. The project started the implementation with the needs assessment that will follow through to Co-designing of the DigiCanTrain Curriculum and programme. After the design phase we will carry out the piloting of the DigiCanTrain Programme. Evaluation, Dissemination and Management are flowing through out the project continuously. The project flow is visualized in the Process overview chart below in picture 2.



Picture 2 Process flow of the DigiCanTrain Project.

DigiCanTrain Project – Process overview



4. Project organization

The project management is organized in sub-structures – working groups. The project overall decision-making body is the Projects Steering Committee that is set up during the first month of the project implementation. Project Steering Committee consists of people that represent the partner organization but are not directly involved in the project implementation. The Steering Committee in lead by the Chair of the Steering Committee (TTK). The meeting minutes of the Steering Committee are kept by Turku UAS Project Manager. Project Steering Committee meets twice a year and when necessary for decision making purposes. The members of the Steering Committee have voting rights but the Chair and the Presenter and Secretary does not have votig rights.



At the implementation level the main responsible body for the implementation is the Work Package (WP) Leaders team. The WP leaders team meets every second month and follows the implementation of the project using the quality management plan, risk assessment tool, project implementation plan and deliverables list. The quality assessment and evaluation reports are handled in this team first before recommendations for improvements are passed to the Steering Committee for decision making.

The project WP leaders team consists of the following members nominated in Table 3.

Partner	WP
Turku UAS	all
Turku UAS	WP1
UTU	WP2
UoG (NUI)	WP3
ICO	WP4
ТТК	WP5
Turku UAS	WP6

Table 3 DigiCanTrain WP Leaders

To successfully complete the project reporting financial management team is also established that will be called together when instructions are given for reporting and before each reporting period.



The lead partner will take responsibility for informing and guiding the partners in the reporting practices and requirements.

5. Project management tools and platforms

Tools for project management come from the PM2 methodology and artifacts. For DigiCanTrain project we will use the Quality Management Plan based on PM2 and risk assessment and management plan. In addition, we will follow the milestones, deliverables and communication and dissemination activities based on the continuous reporting structure and project implementation plan based on the project plan as per Grant Agreement.





For daily implementation, the project will be managed through the TEAMS communication platform for sharing and working on documents. Turku UAS has established a joint TEAMS channel for the DigiCanTrain project. All partners have access to the TEAMS channel. The channel is divided in several sub-channels (picture 3). Each WP has a dedicated folder where support materials, deliverables and management tools are available.

Picture 3 Teams Structure

6. Project financial management

Project reporting is done internally among the project partners every 6 month and twice during the project life cycle to the granting authority. There are six project reporting periods internally. The financial data is collected in the funders template. Each reporting period is given one month for partners to collect and report the needed data. Report template is attached as (Annex 1). After each partner has submitted individual reports, Lead partner combines the costs of the project is an joint follow up table.

Period	Time	Deadline	Report to granting authority
1	1.3.2023 - 31.8.2023	30.9.2023	
2	1.9.2023 - 29.2.2024	31.3.2024	
3	1.3.2024 - 31.8.2024	30.9.2024	Х
4	1.9.2024 - 28.2.2025	31.3.2025	
5	1.3.2025 - 31.8.2025	30.9.2025	
6	1.9.2025 - 28.2.2026	31.3.2026	X

Table 5 Reporting Periods

Support material for the reporting can be found in the Funding and Tenders Portal:



Each partner is responsible to familiarize with the funder's financial requirements and is responsible to keep their books according to those requirements.

https://ec.europa.eu/info/funding-tenders/opportunities/portal/screen/how-toparticipate/reference-documents

Project Lead Partner will organize guidance sessions before the reporting period for guiding the partners with documentation.

EC INSTRUCTIONS (DETAILED COST REPORTING TABLE (AG) - REPORTING PERIOD)

General

The file is composed of **3 password-protected sheets** for EU staff (EC Instructions, EC Data and EC Format) and **4 sheets** for the participants (1. Instructions, 2. Start, 3. Detailed Table and 4. Consolidated Table (participant)).

The **EC sheets** (EC Data) must be set-up only once for your programme/MGAs (this template works for all MGAs, except operating grants - see separate template) as part of the Programme template set-up exercise.

The **Participant sheets** (2. Start, 3. Detailed table and 4. Consolidated table) must be filled out and submitted as part of the Periodic Reporting: - scanned and attached as PDF in SyGMa (one per beneficiary/linked third party). For security reasons, the document cannot be uploaded as excel (since it has macros).

If you need the Excel file, ask the coordinator to send them to you by normal e-mail (outside the system).

Getting started

To use the file, the Excel Macro security settings must be enabled on your computer. This is managed and checked when opening the file, but contact your IT team if you encounter problems.

Download the file for set-up: Before downloading close all other excel files (open excel files may hamper the macros). Download the file from the ToolKit using EDIT WORKBOOK - EDIT IN EXCEL - SAVE AS to save a copy on your desktop. Then close the document and re-open it.

Unblock the file: Before starting (and after each time you save), you have to unblock the file by clicking the 'Unprotect All Sheets' button (or alternatively by pressing Ctrl Q + Password: Detailed budget table). If it doesn't work, try several times.

EC Data sheet

Make your choices in the EC Data sheet. When finished, click on the 'Save & Update Detailed Budget Table' button.

EC Format sheet

The EC-Format sheet is for view-only purposes. You do NOT need to do anything on it. This sheet shows the rows that will be copied into the table for each new WP the participants will choose (via their Start sheet).

<u>Testing</u>

Test your configuration several times with real numbers. You need to be sure that the table works for your participants.

If you would like to hide the 3 EC sheets, place the cursor on sheet '1. Instructions' and press CTRL Q and answer the question box with OK. (Normally this is not done; we normally publish with the 3 EC sheets visible).

After this, you can save the file and it is ready for use.

EC DATA (DETAILED COST REPORTING TABLE (AG) - REPORTING PERIOD)

Which cost categories?		
	1=Yes / 0=No	
A. Personnel costs	1	/
B. Subcontracting costs	1	
C1. Travel and subsistence	1	
C2. Equipment	1	
C3. Other goods, works and services	1	
D.1. Financial support to third parties	1	
D.2 [Category name]	0	
D.3 [Category name]	0	
D.4 [Category name]	0	
D.5 [Category name]	0	
D.6 [Category name]	0	
E. Indirect costs	1	

Which staff type?

which staff type?		
	1=Yes / 0=No	
A.1 Employees (or equivalent)	1	
A.2 + A.3 Natural persons under direct contract and seconded persons	1	
A.4 SME owners without salary and natural person beneficiaries without salary	1	
A.5 Volunteers	0	
A.6 [Category name]	0	
A.7 [Category name]	0	

Which staff categories?

Drop-down menu	
Select a staff category	
Project managers	
Senior experts/advisors/researchers	
Junior experts/advisors/researchers	
Trainers/teachers	This is the default list for personnel categories.
Technical personnel	ATTENTION! The categories can be changed if needed but please don't insert blank lines
Administrative personnel	between 2 categories (otherwise the drop down menu will not work)
Other	

Which type of personnel cost rate?

which type of personnel cost rate?		
	Drop-down menu	
A.6 [Category name]	Select a type of rate	
	Monthly	
	Daily	This list contains the options for the types of rates available for the 'Other personnel costs'.
	Hourly	ATTENTION! You must chose the rate provided for in your MGA (usually 'daily' or 'other').
	Other	
A.7 [Category name]	Select a type of rate	
	Monthly	
	Daily	This list contains the options for the types of rates available for the 'Other personnel costs'.
	Hourly	ATTENTION! You must chose the rate provided for in your MGA (usually 'daily' or 'other').
	Other	

Which type of costs (actual, lump sum or unit)?				
A. Personnel costs	Actual	Unit		
Other personnel costs A.6	۲	0		
Other personnel costs A.7	۲	0		
Travel and subsistence	Actual	Unit or Actual	Subdivided 1=Yes / 0=No	
C.1. Travel and subsistence	0	۲	1	2
Financial support to third parties	Actual	Unit	Actual and Unit	
D.1. Financial Support	۲	0	0	1
Other cost categories	Actual	Unit	Lump Sum	
D.2 [Category name]	۲	0	0	1
D.3 [Category name]	۲	0	0	1
D.4 [Category name]	۲	0	0	1
D.5 [Category name]	۲	0	0	1

D.6 [Category name]	۲	0	0	1
Which type of indirect cost rate?				
Option 1: STANDARD 7%	۲			1
Option 2: HE 25%	0			
Option 3: AGRIP 4%	0			
Option 4: RFCS 35%	0			
Option 5: SMP ESS 30%	0			
Option 6: NO INDIRECT COSTS 0%	0			
Which type of funding rate?				

		_
Single funding	e O	
Multiple funding	is O	

Display for each category and type cost

Currency list		
	Drop-down menu EIR BGN Bulaarian lev ZK Czech koruna DKK Danish krone HRR Croatia kuna HUF Hunaarian forint PLN Polish zlotv RON Romanian leu SEK Swedish krona ISK Lealand krona CHF Liechtenstein NCK Norwealan krone GBP Pound sterling USD Dollars CAD Canadian dollars	

A. Personnel costs																	
WORK PACKAGE 1																	
	A.1 Employees (or equivalent) Relect a staff category	[name 1]		daily	0,	00 0,0	•	0,0									
	Belect a staff category Dible (category 1)	(same 2)		daily daily				0,0		1							
	[category 2]	[same 2]		daily	0,	.00 0,0 86 (or equivalent)		0,0									
	A.2 + A.3 Natural persons under direct contract and secon Intexta staff category	inded persons		daily	0,	.00 0,0	•	0,0		1		1		1			
	Relect a staff category Other	[name 2]		datiy	0,			0,0									
	[category 1] [category 2]	jsame 1) jsame 2) Teace	i natural perso	daity daity ins under direct o	0, 0, contract and a	.00 0,0 .00 0,0		0,0 0,0 0,0									
	A.4 SME owners and natural person beneficiaries without e	salary								1							
	SME owners/natural person beneficiaries without salary	[name 1] Total	al SHE owners	daily and natural pers	on beneficiari	.00 0,0 ies without salary		0,0									
					Total pere	sonnel for this WP		0,0									
8. Subcontracting costs																	
	1 (Subcentract short same)	[Invaice 1]		0,		0,00											
	+ [Bubcostruct short same]	[invaice 1]	34		~	0,00						1		1			
		[invaice 2]	54	0, Idotal subcontracti	.00	0,00											
d a new subcontractor above			Total subcont	racting for this W	1P	0,00	1										
Purchase costs																	
RK PACKAGE 1					_												
	Total travel coe Total accommodation coe Total subsistence cost	ts for this WP		0,0 0,0 0,0	20												
Travel and subsistence	Total travel and subsisten	ce for this WP		0,0													
IRK PACKAGE 1								_									
	1 [travel short name] Travel costs			0,	-												
	(invice 1 (invice 2 Total travel cost	1) 0,00 1) 0,00 1s far this travel		0) 0) 0)		.00 0,0	•	0,0									
	Accommodation costs	1] 0,00		0,	90												
	[IIVER 2 Total accommodation cost	t) 0,00		0, 0,	90	.00 0,0		0,0									
	local bave	a 0,00		e) e)											-		
	Other expectes Tatal subsidience cost	s 0,00		0, 0,	90 90 0,	.00 0,0	2	0,0									
2. Equipment	Total travel and subsistence for this	travel		0,0	00												
DRK PACKAGE 1	C.2.1 Purchase (depreciation/full cost)																
					Casta	(actual costs)			Also working for				Period of use	(for action)			
			Pilce	(e.g. 36 month or 6 month)	all months allocated to the action	Rate of use for the actue (200% or less if used also for other purposed)		Total (BLBQ	ather work packages? visition and which WP	Description of Eachigitactivities for which the equipment is needed	Name of supplier and contract number	Date of purchase	from month YEAR	to month YEAR	Date of payment	Strucce number	Accounting
	1 (Equipment short name)	[Invalide 1]	0,00		0 0,	,00 01		+ -(10 *0 *) 0,0									
Add a new eculoment above		[Invalide 1]	0,00	ATTENTION Can be grant agreement	Su used only if full	ibtotal equipment		0,0		1		1		1			
Add a new equipment above					Su	ibtotal equipment		0,01									
	C.2.2 Rental and leasing (rate of use/full cost)					Total depreciation	•	0,01									
		-				(actual costs)			Also part of other work	Description of	Name of	Record of	en Mer Nitten)				
				Number of months use for the action		for the action (100% used also for other purposes)	Total (Currency)	Total (BLBQ	Also part of other work packagec? Yilight0 and which WP	Description of tacks/activities for which the equipment is needed	Rame of owner/feasor and contract number			Ente(s) of payment(s)	Shubice number(s)	Accounting reference	
	3 (Equipment short name)	[invalce 1]	a 0,00	6 0,		د ۵ % btotal equipment	d+1	0,0 0,0				Train maries YEAR	to menth YEAR				
Add a new equipment above	3 (Equipment short name)	[multe 1]	0,00	ATTENTION Can be grant agreement	used only if full	cost option in the		0,01									
Add a new equipment above						actoral equipment		0,01									
l. Other goods, works and servic						rental and leasing pment for this WF		0,0 10,0									
3. Other goods, works and servic ORK PACKAGE 1																	
				Costs (actual costs)	Tutal (Currency) Total BUR			Also part of other work packagec? VESUND and	Description of Eacks/activities for which the goods/services are needed; types of goods services needed; how much	Penad of a	to much YER	Date of payment	Invoice number	Accounting reference		
	Consumables				_				which HP	1940		1					
	1 [Consumable short name] 2 [Consumable short name] 3 [Consumable short name]	(invace 1)		0, 0,	.00	0,00											
	4 [Consumative shart name]	[invace 1] [invace 1]		0,	.00	0,00											
	Conferences, sensioners, workshops, trainings & events 1 [Event/activity short name]	(invice 1)		۰,	.00	0,00											
	2 [Event/activity shot same] 2 [Event/activity shot same]	(invalce 1)			00	0,00											
	4 [Evert/activity shot same] Information & publications	[invalce 1]			.00	0,00											
	Other expenses	[invaice]	I	0,	.00	0,00											
	1 PR com	[Invite 1] [Invite 2]			.00	0,00											
	2 Bank fees (pre-financing guarantee)			0,	.00	0,00				1	1	1					
	3 Audit frees (CFS)	(inviice)			.00	0,00							I				
	4 Project evaluation	[mviik#]	1		.00	0,00											
	[S shot name atten]	(invaice)			.00	0,00											
		[Invaice 1] [Invaice 2]		0,	00	0,00											
	(4 short zame other)	[invalce 1]		۰,	.00	0,00											
		[invakie 2] Total goods	s, works and s	o, ervices for this W		0,00						L		I			
Other cost categories																	
1. Fanancai support to third parts ORK PACKAGE 1																	
	Financial support to third parties	Costs formal costs)	Tutal (Currency)	Total (BUR)					Also part of other work packagec? YES/ND and	Description of tackspactbuttes for which the goods/services are needed; types of goods services needed; how stach	Period of a	te (faracter)	Date of payment	Divoce number	Accounting reference		
	(huppot scheme shot name) (huppot scheme shot name)	0,00		0,	00				which the	math							
	(hoport scheme shot same) Total financial support Total other cost category D.1 for this WF			0,0 0,0	90												
				-													
0.3 [Category name]																	
0.3 [Category name] 0.3 [Category name] 0.4 [Category name] 0.5 [Category name]																	
0.3 [Category name] 0.4 [Category name]							1		1	8		1	1			0,00	

INSTRUCTIONS (DETAILED COST REPORTING TABLE (AG) - REPORTING PERIOD)

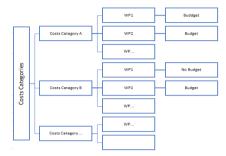
<u>General</u>

The file is composed of **4 sheets** (1. Instructions, 2. Start, 3. Detailed table and 4. Consolidated table (participant)) which must be used to create your Detailed cost reporting table.

You should submit this table as part of your Periodic Report (Funding & Tenders Portal Grant Management Periodic Reporting tool): - scan and upload as a **single PDF for each participant** directly in the system.

ATTENTION! You may be asked to provide an Excel file by email, if needed.

The cost reporting table is broken down by cost category and work packages. For technical reasons, the number of work packages has to be the same in all categories. Please leave them empty, if there are no costs.



Please take care to insert only costs that are eligible under the EU grant agreement (see eligibility article). Costs can be entered in EUR or in another currency.

Contrary to the detailed budget table (submitted at proposal/grant preparation stage), the cost reporting table must NOT contain estimated costs, but the really incurred costs.

Getting started

To use the file, the Excel Macro security settings must be enabled on your computer. This is managed and checked when opening the file, but contact your IT support if you encounter problems.

Download the file: Before downloading close all other excel files (open excel files may hamper the macros). Download the file from the Portal using EDIT WORKBOOK - EDIT IN EXCEL - SAVE AS to save a copy on your desktop. Then close the document and re-open it.

Please complete the sheets in their order (2. Start - 3. Detailed budget table - 4. Consolidated table (participant)).

ATTENTION! White cells mean that you are required to enter data. Blue cells are calculated automatically.

Start sheet

Use this sheet to define the generic data (project/participant name and PIC), the work packages (number and names) and the number of travels. This information will be automatically copied into the other sheets.

By default one work package and travel is already in the table (minimum number possible). Leave them empty, if no travel planned.

Provide a short name, a description for the work package and confirm the number of travels linked to it.

To add a work package, click on 'Add a new WP', enter the name and description (name in ALL CAPITALS) and click on 'Update Detailed Budget Table'.

Add a new WP

Budget Table
buuyet lable

To delete a work package, tick the check box and click on 'Update detailed budget table'.

Update Detailed Budget Table	
Number of travels	Delete
1	

Travels can be increased or decreased by changing the number and clicking on 'Update detailed budget table'.

Attention! If you delete work packages or travels on the start sheet AFTER having already started working on the other sheets:

the work package and all costs will be automatically deleted
the travel and all costs will be deleted (from the bottom to the top - the last travel will be deleted first).

Detailed table sheet

Use this sheet to enter the budget for each cost category and work package.

Select first the currency (and exchange rate into EUR, if needed).

New lines can be added only when column B is white. Select the cell B on the line that should be added, and click on 'Add new line'. Lines can also be deleted again (except the first one).

	Add New Line			Delete Line		
				Type of rate (monthly)	Monthly/ aily][hourly] rate	[Estimated person-month [Months/ [days][hours] worked on the action]
					a	ь
WORK PACKAGE 1	Name 1					
	A.1 Employees (or equiv	valent)				
	Select a staff category		-	monthly	0,00	0,
	Select a staff category		1	monthly	0,00	0,
	Other					
		[category1]		Select a type of rate	0,00	0,
		[category 2]		Select a type of rate	0.00	0,

Sub-totals and totals are calculated automatically.

New sections can be added for the sections "B. Subcontracting costs" and "C. Purchase costs". Select the cell "Add a new subcontractor above" or "Add a new equipment above" and click on the button "Add a new section". ATTENTION! A new sub-section created cannot be deleted.

WORK PACKAGE 1	PROJECT MANAGEMENT	
	1 [Subcontract short name]	[invoice 1
		[invoice 2
	+ [Subcontract short name]	[invoice 1
		[invoice 2
		-

Consolidated table (participant) sheet

This sheet shows your budget overview, per work package and cost category. It is calculated automatically.

Unprotect sheets

If case of absolute necessity, you can unprotect the sheets via the button below. Pay attention to not delete formula or change the configuration of the file. All lines or columns are needed for the macros. Please be aware that any changes done by you, will be under your own responsibility and at your own risk.

START (DETAILED COST REPORTING TABLE (AG) – REPORTING PERIOD)

PROJECT DATA		
Reporting period:	1	
Project number:		
Project acronym:		
Participant short name:		
Participant PIC:		

WORK PACKAGES & TRAVELS								
		1						
Index	Name	Description	Number of travels	Delete				

			1		DETAILED CO	OST REPORT.	ING TABLE – R	EPORTING PERI	OD (ACTION	I GRANTS)					
Reporting period:	1		1 1		1 1			I	1 1		I I	I	I	I I	ļ
Project number:							1				1				3.4.2023 10
Project acronym: Participant short name:			Currency (use currency of your	Select a currency Specify a currency		EUR			Exchange rate:	rate, use the ECB editable charts:	http://www.ecb.europa.eu/s	tats/exchange/euro	ofxref/html/index.en.ht	tml	
Participant PIC:			accounting)	Insert exchar		0,0000				nge rate, use the INFOREURO currency converter:	http://ec.europa.eu/budget/				
ATTENTION This table should be fi	" lled out one per participant (beneficiary, linked third party/affiliate	d entity)					I								
			t). The cost reporting table shou	ld NOT contain the estimated	costs, but the really incu	urred costs. Costs can be	estimated in EUR or in anoth	er currency (currency of your a	ccounting).The detailed	table has NO impact on the budget flexibility set out in your grant agreeme	nt.				
	t item ONLY once in this table, for the main WP.														
ATTENTION ! White cells mean that y	vou are required to enter data. Blue cells are calculated automatici	illy.	11					1			1				
					ACT	ION GRANT O	OST REPORTIN	IG TABLE (PER I	PARTICIPAN	Т)					
							PROJECT	COSTS							
A. Personnel costs															
					1	Costs (actual or unit o Time			Also working for		Period of activity (for		Date(s) of		
ATTENTION! C	ost reporting must be done according to MGA (usually daily rates)			Type of rate (daily/other)	Rate (amount)	(days/other of work on the action)	Total (Currency)	Total (EUR)	other work packages? YES/NO	Description of project role/activities/responsibilities		(e.c	payment(s) Acc e.g. 30th of each refe	ccounting ference(s)	
					а	b	c	= a * b	and which WP		from month YEAR to n	onth YEAR	month)		
					Total	personnel (all WPs)		0,	00						
B. Subcontracting costs									1						
				Costs	Total	Total			Also used for other work packages?			Period of activity (fo		Acce	unting
				Costs (actual costs)	(Currency)	Total EUR			work packages? YES/NO and which WP	Description of subcontracted project tasks/activities	subcontractor and subcontract number from	month YEAR to	o month YEAR	e of payment Invoice number refer	rence
					Total subc	contracting (all WPs)		0,	00						
C. Purchase costs															
C.1 Travel and subsistence															
			Costs (actual costs)				Costs (unit costs)		Also part of other	Description (e.g. international/not international; place of activity/destination;	Travel period				
		Costs	Total	Total (EUR)	Amount per unit	Number of units	Total	Total (EUR)	YES/NO and which WP	number of days; number of persons (speakers, personnel and participants whose costs are covered); transport means; average price per person; subsistence costs/daily allowances)	from month YEAR to m		Date(s) of I payment(s) nu	Invoice Accounting umber(s) reference(s)	
			(Currency)	(EUK)			(Currency)				<u> </u>				
						travel costs (all WPs)			00						
						subsistence (all WPs)			00						
						subsistence (all WPs)			00						
C 2 Equipment						subsistence (an wrs)		0,							
C.2 Equipment															
					Tota	al equipment (all WPs)		0,	00						
C.3 Other goods, works and servic	ces														
					Total goods, works a	and services (all WPs)		0,	00						
					Total purch	hase costs (all WPs)		0,	00						
D. Other cost categories															
D.1. Financial support to third par	rties														
						Total D.1 (all WPs)		0,	00						
					Total other cost	categories (all WPs)		0,	00						
E. Indirect costs															
				Costs (flat-rate)											
	Total estimated direct costs (on which indirect cost flat-rate is based, see GA eligibility article)			0,0	0										
ALL WORK PACKAGES	Flat-rate (%)			7 0	6 ATTENTION! Check th	hat the rate is in line with	the call conditions. Put 0% if	you receive an EU Operating (Grant and are not eligible	e to charge indirect costs.					
	Total indirect costs			0,0	0										
	Total indirect costs			0,0	0										
								TOTAL COST	S PARTICIPANT	0,00					
							PROJECT	INCOME							
EU CONTRIBUTION (GRAI	NT)														
				Amount											
	Total costs			(EUR) 0,0	10										
	Single Funding rate (%)				-	nding rate from the call c	onditions.								
	Maximum EU contribution			0,0	-										

	Requested EU contribution			0,0	ATTENTION! In order to avoid rounding issues, please request 1 cent less than the maximum EU contribution.				
			EU CONTRIBUTION	0,00					
REVENUES AND CONTRIBU	VENUES AND CONTRIBUTIONS BY THIRD PARTIES								
Revenues	enues								
Income generated by the action									
		Amount	Amount (Currency)	Amount (EUR)		Description of the income (type of generated income and number of users; purpose of financial contribution and reason, etc)	Date(s) of entry accounts		
ALL WORK PACKAGES	Estimated income generated by the action	0,00		0,0	0				
	Total income generated by the action			0,0					
	Revenues			0,0	b				
In-kind contributions by t	n-kind contributions by third parties								
In-kind contributions by third part	ies								
		Amount	Amount (Currency)	Amount (EUR)		Description of the income (type of generated income and number of users; purpose of financial contribution and reason, etc)	Date(s) of entry accounts		
ALL WORK PACKAGES	Estimated in-kind contributions by third parties	0,00		0,0	0				
	Total in-kind contributions			0,0					
	In-kind contributions			0,0					
Financial contributions by	third parties								
Financial contributions by third pa	rties								
		Amount	Amount (Currency)	Amount (EUR)		Description of the income (type of generated income and number of users; purpose of financial contribution and reason, etc)	Date(s) of entry accounts		
ALL WORK PACKAGES	Estimated financial contributions by third parties	0,00		0,0	0				
	Total financial contributions			0,0					
	Financial contributions			0,0					
TOTAL REVENUES	AND CONTRIBUTIONS BY THIRD PARTIES			0,00					
OWN RESOURCES									
				Amount (EUR)					
	Own resources			0,0	0				
	OWN RESOURCES			0,00					
	TOTAL INCOME PARTICIPANT			0,00					

ntry into nts	Accounting reference(s)		 	
105	reference(s)			
ntry into nts	Accounting		 	
nts	Accounting reference(s)		 	
		1		
ntry into nts	Accounting reference(s)		 	

Reporting period:	1
Project number:	
Project acronym:	
Participant short name:	
Participant PIC:	

	CONSOLIDATED COSTS PER WORK PACKAGE (PER PARTICIPANT)										
	COSTS PER WORK PACKAGE										
		A.1 Employees A.2 + A.3 Natural persons under direct contract and seconded persons	A.4 SME owners	B. Subcontracting costs	C. Purchase costs					D. Other cost catego	
					C.1 Travel	C.1 Accommodation	C.1 Subsistence	C.2 Equipment	C.3 Other goods, work and services	D.1 Financial suppor third parties	
		a1 - a2	a3	b	cla	c1b	clc	c2	c3	d1	
TOTAL	COSTS PARTICIPANT	0,00	0,00	0,00	0,00	0,00	0,00	0,00	0,00	C	

